

Corporate Plan Delivery Plan 2020/21 final draft 070920

Vision: Making Uttlesford the best place to live, work and play

<i>Theme: Active Place-Maker For Our Towns And Villages</i>					
<i>We Will:</i>	Activities	Outputs/Milestones	Resources	Lead CM/ Officer	Change due to Covid-19
<i>1. Masterplan our new communities for and with residents</i>					
<i>a. Use Locally Led Development Corporations to deliver sustainable new settlements</i> <i>b. Provide the greatest level of influence and protection for communities adjacent to new settlements</i>	Consider way forward for the Local Plan: Decide whether to withdraw the plan or seek to continue with examination of the submitted plan. Complete Commence work on a new plan.	Approve new PID and Local Development Scheme by Oct 20 Achieve milestones for 20/21 in new LDS	Within existing resources	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning	No further changes identified subject to general caveat
<i>2. Support our towns and villages to plan their neighbourhoods</i>					
<i>a. Deliver an outstanding planning and place-making capability with the right capacity to create quality outcomes with and for all our communities</i>	External reviews of pre-application processes, potential of planning obligations and engagement of town and parish councils and wider organisational review of the planning function	Final report conclusions by December 20 Improvement plan approved by March 21	Within existing resources and £55k for planning review work (as part of EELGA larger programme)	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning	No further changes identified subject to general caveat

<i>b. Facilitate Neighbourhood Planning across the district through strong engagement with and support of all town and parish councils</i>	Officers to work pro-actively with Parishes to encourage more Neighbourhood Plans to be instigated and subsequently “made” to help communities shape their own areas.	Support 8 neighbourhood plans already underway. Facilitate one workshop for areas not yet commenced NHP to promote benefits	Within existing resources Neighbourhood planning groups are encouraged to use resources of RCCE and £50,000 allocated by UDC	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning	No further changes identified subject to general caveat
<i>c. Implement policies which create better homes and neighbourhoods that meet or exceed national standards</i>	Explore potential for PPGs having regard to the work required and weight that can be attached.	Interim Planning Policy guidance to set out the Council’s expectations for high quality new homes and higher open and green space standards in new developments by Dec 20	Within existing resources	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning	No further changes identified subject to general caveat
<i>d. Work with partners and stakeholders to deliver new sports, play and community facilities</i>	Explore potential for PPGs having regard to the work required and weight that can be attached. Explore where appropriate delivery through neighbourhood plans Establish a reserve to enable the provision of three new large scale sports facilities across the district	Develop Interim Planning Policy guidance to set out the Council’s expectations for high quality new homes and higher open and green space standards in new developments by Dec 20 Contribute the sum of £150,000 to the first facility in 2020/21 followed by a similar sum in each of 2021/22 and 2022/23	Within existing Resources £150,000 in 2020/21	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning Portfolio Holder for Sports, Leisure, Education and the Arts / Assistant Director of of Housing,	No further changes identified subject to general caveat

				Health and Communities	
3. Secure greater benefits for our community from new development					
<i>a. Implement the Community Infrastructure Levy along with s106 to deliver strategic community projects and greater local benefit from development</i>	No work is scheduled on this priority for 20/21			Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning	
<i>b. Increase the transparency of the Section-106 Agreement process and councillor engagement</i>	<p>Review the Scrutiny Committee's findings regarding major planning applications and planning obligations</p> <p>Engage with ward members and Parishes in relevant pre-application discussions to ensure that the local community's aspirations are considered from the outset in all larger planning applications (though may not always be deliverable).</p>	<p>Planning Obligations final report to Scrutiny March 2021</p> <p>Develop a clear process for engagement with local communities. Committee report templates to be reviewed to ensure that they are clearly understood. Scrutiny planning obligations review final report March 2021</p>	Within existing resources	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning	No further changes identified subject to general caveat
<i>c. Ensure that strong Planning Enforcement holds developers to account</i>			BAU: Work will continue in accordance with enforcement policy	Portfolio Holder for Planning and the Local Plan/Assistant	

			and within existing resources	Director of Planning	
<i>d. Require developers to be considerate of the communities in which they build</i>			BAU: Standard conditions are applied and monitored within existing resources	Portfolio Holder for Planning and the Local Plan/Assistant Director of Planning	
4. Work with the airport on issues of concern to communities					
<i>a. Seek a reduction in night flights</i>			BAU: respond to proposed changes within existing resources	Portfolio holder for Transport, Infrastructure and Stansted Airport/ Assistant Director Planning	
<i>b. Implement programmes to reduce airport related village fly-parking</i>	Receive the recommendations from the Scrutiny Committee Task and Finish Group into fly parking	Final report of the T&F Group has been delayed. Cabinet will respond when the work is complete	Within existing resources	Portfolio holder for Transport, Infrastructure and Stansted Airport/ Assistant Director Planning	The significant reduction in air travel has alleviated this problem therefore work has been delayed but the position is being closely monitored as passenger numbers begin to increase
<i>c. Work to secure investment in sustainable transport to and from airport, including for local workers</i>			BAU: Participation in Stansted Area Transport forum work will continue within existing resources	Portfolio holder for Transport, Infrastructure and Stansted Airport/ Assistant Director Planning	

5. Nurture employment and retail areas to create jobs and retain businesses					
	A new ED strategy for Uttlesford will be required to reflect the economic shock caused by the Covid 19 outbreak; however, it is too soon to evaluate the impact sufficiently to ensure that the council can prioritise actions. It is therefore the intention to produce a recovery plan covering the next 18 months following which a new strategy maybe be appropriate. The recovery plan will look at all the sectors referred to below and propose clear actions to aid recovery.		Within existing resources, including £100,000 annual Economic Development Action Plan budget.	Portfolio holder for the Economy and Investment/ Assistant Director Planning	
<i>a. Protect and grow our town centres as economic hubs</i>	See above				
<i>b. Increase tourist spend</i>	See above				
<i>c. Support the creation of amenities that stimulate and facilitates local businesses, such as enterprise zones, business parks, office blocks, industrial areas, and start-up hubs</i>	See above				
<i>d. Support the expansion and promotion of key relevant employment sectors for the district</i>	See above				
<i>e. Work with partners to promote the economic opportunities of the London - Cambridge Innovation Corridor, Stansted Airport and our main transport corridors</i>	See above				

<i>f. Work with the airport to increase local airport-based employment opportunities</i>	This work will be paused until the future requirements are understood.			Portfolio Holder for Infrastructure, Transport and Stansted Airport/Assistant Director of Planning	
6. Enforce good business standards in our district					
a. Make sure that businesses and trades in our district meet the national standards and licensing required of them			BAU: Regulatory standards are applied, and enforced where necessary, in accordance with the enforcement policy, within existing resources	Portfolio Holder for Council and Public Services/Assistant Director of Housing, Health and Communities	
7. Deliver more affordable homes and protect those in need in our district					
<i>a. Increase the number of affordable homes delivered and different tenure options including social renting</i>	<p>Develop a new Housing Strategy and supporting policies that details how the Council will develop, acquire and enable the supply of affordable housing</p> <p>Develop a new Housing Revenue Account (HRA) Business Plan that confirms the capacity of borrowing through the HRA for the</p>	<p>New Housing Strategy adopted by August 2021 (due to limitations on consultation events)</p> <p>New HRA Business Plan adopted by January 2021 to include the provision of 200 new homes subject to the business case.</p>	Within existing resources	Portfolio Holder for Housing, Youth and Health/Assistant Director of Housing, Health and Communities	No further changes identified subject to general caveat

	<p>delivery of new council housing (including use of commuted sums, Right to Buy (RTB) receipts, loans and innovative funding models)</p> <p>Regularly engage with local registered providers on their affordable housing delivery and identify barriers to further development, Ensure appropriate schemes deliver the required 40% affordable homes</p> <p>Incentivise community-led housing programmes to increase the number of Community Land Trusts (CLTs) across the District, particularly within rural communities</p> <p>Explore Homes England (HE) grant opportunities as they become available</p>	<p>Information on pipelines and barriers provided. Action taken to increase supply and remove Barriers</p> <p>Grants policy reviewed resulting in an increase in grants awarded and delivery of CLTs by March 2023</p> <p>HE Grant applied for and awarded on new build schemes</p>			
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<i>b. Refurbish our existing council homes to sustainable standards when required</i>	Continue with estate renewal and regeneration programmes whilst reducing the carbon footprint of those homes Improve home energy efficiency across the Council's housing stock	Increased number of council homes with low carbon features such as external wall insulation, solar panels and heat source pumps, that are healthy and affordable to run	To be costed within the new HRA business plan	Portfolio Holder for Housing, Youth and Health/ Assistant Director of Housing, Health and Communities	No further changes identified subject to general caveat
<i>c. Reduce the number of empty homes</i>	Develop an Empty Homes Strategy	New Empty Homes Strategy adopted by 31 March	Within existing resources	Portfolio Holder for Housing, Youth and Health/Assistant Director of Housing, Health and Communities	No further changes identified subject to general caveat
<i>d. Ensure that landlords maintain high quality private sector housing conditions</i>	Review assistance available for landlords, including empty property owners	Revision of Housing Renewals Assistance Policy by 31 March	Within existing resources	Portfolio Holder for Housing, Youth and Health/Assistant Director of Housing, Health and Communities	No further changes identified subject to general caveat
<i>e. Ensure that services to protect vulnerable women and men who live in our district are accessible and appropriate</i>			BAU – support is delivered and monitored under existing framework, within existing resources	Portfolio Holder for Housing, Youth and Health/ Assistant Director of Housing, Health and Communities	
8. Promote healthy lifestyles in diverse and inclusive communities					

<p>a. Work with partners, including the voluntary sector, to improve the general quality of life for residents, including for residents that experience social isolation, poor mental health, obesity, addiction and dementia</p>	<p>Deliver recommendations of the Uttlesford Health and Wellbeing Strategy</p> <p>Enhanced support provided by the voluntary sector</p> <p>Various civic pride events organised by Parish councils</p>	<p>Identified recommendations of the Uttlesford Health and Wellbeing Strategy implemented</p> <p>Additional grants to the voluntary sector</p> <p>Enhanced community spirit and sense of wellbeing</p>	<p>Within existing resources Public Health Grant funding £5k for dementia work</p> <p>£30,000 allocated in 2020/21</p> <p>£15,000 allocated in 2020/21</p>	<p>Portfolio Holder for Housing, Youth and Health/Portfolio Holder for Communities / Assistant Director of Housing, Health and Communities</p>	<p>No further changes identified subject to general caveat</p>
<p><i>b. Continue to be an active partner of the Health and Wellbeing Partnership, to promote healthy lifestyles</i></p>			<p>BAU: The Council will continue to be an active partner of the Health and Wellbeing Partnership</p>	<p>Portfolio Holder for Housing Youth and Health / Assistant Director of Housing, Health and Communities</p>	